

UNIVERSITY OF TORONTO  
THE GOVERNING COUNCIL  
**REPORT NUMBER 165 OF**  
**THE UNIVERSITY AFFAIRS BOARD**

**September 27, 2011**

To the Governing Council,  
University of Toronto.

Your Board reports that it met on Tuesday, September 27, 2011 at 4:30 p.m. in the Council Chamber, Simcoe Hall, with the following members present:

Ms B. Elizabeth Vosburgh, In the Chair  
Mr. Ken Davy, Vice-Chair  
Professor Jill Matus, Vice-Provost, Students  
Ms Lucy Fromowitz, Assistant Vice-President,  
Student Life  
Ms Diana A.R. Alli  
Professor Robert Baker  
Ms Celina Rayonne Caesar-Chavannes  
Dr. Louise Cowin  
Mr. Daniel DiCenzo  
Mr. Andrew O.P. Drummond  
Mr. Arman Hamidian  
Mrs. Heather Hines  
Professor Ira Jacobs  
Mr. Gary P. Mooney  
Mr. Samuel Oduneye  
Mr. Jorge Prieto  
Professor Elizabeth M. Smyth  
Ms Morgan Vanek  
Ms Ziyang Zhang

**Non-Voting Assessors:**

Mr. Louis R. Charpentier, Secretary of the  
Governing Council  
Mr. Jim Delaney, Director, Office of the Vice-  
Provost, Students  
Ms Gail Milgrom, Acting Assistant Vice-  
President, Campus and Facilities Planning  
Professor Cheryl Misak, Vice-President and  
Provost  
Mr. Mark Overton, Dean of Student Affairs,  
University of Toronto Mississauga (UTM)  
Mr. Desmond Pouyat, Dean of Student Affairs,  
University of Toronto Scarborough

**Secretariat:**

Ms Cristina Oke (Acting Secretary)

**Regrets:**

Mr. Richard Chambers  
Ms Tina Hu

**In Attendance:**

Professor Scott Mabury, Vice-Provost, Academic Operations  
Mr. Townsend Benard, Co-Chair, Council of Athletics and Recreation  
Ms Anita Comella, Assistant Dean, Co-Curricular Physical Activity and Sport  
Ms Joan Griffin, Office of the Vice-Provost, Students  
Mr. Anwar Kazimi, Committee Secretary, Office of the Governing Council  
Ms Roseanne Lopers-Sweetman, Chief Administrative Officer, Faculty of Physical Education and Health  
Ms Cecelia Pye, Co-Chair, Council of Athletics and Recreation  
Ms Mae-Yu Tan, Assistant Secretary of the Governing Council  
Ms Audrey Vince, Coordinator, Infrastructure Planning, Faculty of Arts and Science  
Mr. James Webster, Director of Finance, Faculty of Physical Education and Health

ITEM 4 CONTAINS A RECOMMENDATION FOR CONCURRENCE WITH THE ACADEMIC BOARD.  
ALL OTHER ITEMS ARE REPORTED FOR INFORMATION.

## **In Memoriam**

The meeting began with a moment of silence in memory of Dr. Claude Davis, who had been a member of the University Affairs Board for eight years, and had served as Vice-Chair in 2005-06, and as Chair from 2006 until 2009.

### **1. Chair's Welcome and Orientation to the Board**

The Chair welcomed members to the first meeting of the University Affairs Board for the 2011-12 governance year, and invited them to introduce themselves. The Chair provided an overview of the composition, role and responsibilities of the Board and its members. The presentation is attached hereto as [Appendix A](#).

### **2. Orientation to the Vice-Provost, Students' Portfolio, and the Three Campus Student Affairs / Life Divisions / Physical Education and Health**

Professor Matus provided an overview of her portfolio and priorities for 2011 – 12. She invited representatives from Student Affairs and Services, University of Toronto Mississauga (UTM); Student Services, University of Toronto Scarborough (UTSC); Student Life Programs and Services, St. George; the Faculty of Physical Education and Health Co-Curricular Programs, Services and Facilities; and Hart House to present a brief summary of the services and priorities of their units. Their presentations are attached hereto as [Appendix B](#).

A member thanked Professor Matus and her colleagues for their presentation and asked whether professional and graduate students would be surveyed on their student experience as undergraduate students had been in the National Survey of Student Engagement (NSSE). Professor Matus replied that a regular survey of Graduate Students (not unlike NSSE)<sup>1</sup> was conducted, and the report from the last survey, which took place two years ago, was available from her office.

A member congratulated Professor Matus on the presentation and asked whether space for webmail on the student portal was being increased in light of student complaints. Professor Matus replied that a new enhanced email service was being introduced. Invited to comment, Professor Mabury explained that the new webmail service was being rolled out initially to first year students, and would have a positive effect on their email experience.

The member also noted that students from the St. George campus had to pay for bus service from St. George to UTM, while UTM students did not pay for each trip. Mr. Overton explained that students at UTM paid a mandatory fee for the use of the shuttle bus to and from the St. George campus, while students at the St. George campus were charged per trip, although a three-month pass was available to St. George students at a discounted rate.

A member pointed to the concentration of services on incoming students and asked what was available to students who were graduating. Professor Matus replied that there were a great many opportunities and services for more advanced students, for example, international experiences and experiential and service learning courses. She noted as well the services provided by the Career Centre.

### **3. Report of the Previous Meeting: Report Number 164, May 31, 2011**

Report Number 164 (May 31, 2011) was approved.

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<sup>1</sup> Canadian Graduate and Professional Student Survey (CGPSS)

**4. Business Arising from the Report of the Previous Meeting**

There was no business arising from the Report of the previous meeting.

**5. Report on Approvals under Summer Executive Authority**

There had been no approvals within the Board's terms of reference during the summer of 2011.

**6. Varsity Centre – Goldring Centre for High Performance Sport: Project Planning Report**

Ms Milgrom summarized the highlights of the Project Planning Report dated September 14, 2011, and noted that the construction of the Goldring Centre for High Performance Sport (Goldring Centre) represented the final phase of the previously approved redevelopment of the athletic infrastructure of the Varsity Centre.

Professor Jacobs described the benefits to the Faculty and the University community that would result from the project, including the health benefits that would come from increased space available for a broad spectrum of student physical activity and sports programs, for research facilities, and for the sports medicine clinic.

At the invitation of the Chair, Mr. Benard, an undergraduate student in the Faculty of Physical Education and Health (FPEH) and co-chair of the Council of Athletics and Recreation (CAR), remarked that student athletes would benefit not only from the augmented facilities in the Goldring Centre, but also from the presence of high level coaches who would be attracted to the University by the availability of those facilities. He also noted that the general public would benefit as well. At the invitation of the Chair, Ms. Pye, an undergraduate student in the Faculty of Arts and Science (FAS) and co-chair of CAR, added that the student athletes would benefit from both the stronger academic program offered by the University because of the increased research capacity as well as from the enhanced athletic facilities that would be available at the Goldring Centre.

A member asked where the University was placed with respect to the per capita standard for athletic space of the Council of Ontario Universities (COU). Ms Milgrom replied that, in 2007-08, the average of Ontario universities was 71% of the COU standard for athletic space. The University currently provided 61% of the COU standard, but would reach 73% of the standard with the construction of the Goldring Centre.

A member asked whether the \$22.5 million of provincial funding would be affected by any change in the provincial government as a result of the election being held on October 6, 2011. The Provost replied that the provincial funding was secure. The member asked about the status of the fund-raising efforts for the \$7.1 million that was being pursued by the Faculty and the Division of University Advancement. Professor Jacobs replied that based on the funds raised during the last year the Faculty had a high degree of confidence that the \$7.1 million would be raised.

A member asked how the funding model for operating costs in Plan C (75% rental use/ 25% student use) would benefit the student experience. Professor Jacobs replied that the operating costs of the Faculty's current athletic facilities were funded by Plan A, i.e. 75% by revenue from student usage and 25% by rental income. The higher the percentage of revenue from student usage to fund operating costs, the greater use of the facilities that students would have. He added that student demand for physical activity programs exceeded resource availability now and, given the increasing public awareness of the benefits of engaging in regular physical activity, he was confident that students would have increased expectations for physical activity programs in 2014. He was optimistic that students would be prepared to support a fee increase if that was required to operate these new facilities. Plan C was presented so committee members would know that contingency plans were in place to support operations of the building should the currently used model not be applicable. A member asked about the estimated amount of the increase

**6. Varsity Centre – Goldring Centre for High Performance Sport: Project Planning Report (cont'd)**

student fees to support operations of the Goldring Centre. Professor Jacobs replied that the amount would be determined by the number of students and the operating costs. The current estimate ranged from \$7 to \$30 per student per term.

A member commented that he hoped that there would be a more positive attitude towards ancillary fees in the future than had been demonstrated in the past year when students opposed all ancillary fees on principle.

A member asked whether there was any opposition to the proposed Goldring Centre. The Provost replied that the Association of Part-time Undergraduate Students (APUS) had concerns about leaving the space they currently occupied. They knew that the current space had been a temporary space assignment but had declined each of the alternative spaces that they had been offered, even the spaces that met their aspirations, for instance, for a garden. APUS would be moved to one of those alternative spaces prior to the start of construction of the Goldring Centre.

A member asked whether the additional space resulting from the Goldring Centre would be sufficient to meet the demand for athletic space at the University and research space for the Faculty. Ms Milgrom replied that the increase in athletic space would make a significant difference to the University. Professor Jacobs noted that the cost of the space allocated to research at the Goldring Centre had been removed from the projected operating costs of the building because those space costs would be covered by the Faculty's academic (curricular) budget.

On motion duly moved, seconded, and carried,

**YOUR BOARD CONCURRED WITH THE (PROSPECTIVE) RECOMMENDATION OF THE ACADEMIC BOARD**

1. THAT the Project Planning Report, dated September 14, 2011, for the Goldring Centre for High Performance Sport at the St. George campus be approved in principle to accommodate the activities and functions as described;
2. THAT the project scope for Goldring Centre for High Performance Sport, comprising approximately 6,700 net assignable square metres (or 11,189 gross square metres) plus a portion of shared site servicing and a central elevator/stair core, to be constructed concurrently with the Goldring Centre as the first phase of a future Tower, be approved; and
3. THAT the project scope for remaining work of the first phase of the future Tower to include foundation, and shared site servicing and central elevator/stair core be approved.

**7. University Affairs Board: Terms of Reference**

Mr. Charpentier informed members that the proposed revisions to the Board's terms of reference had resulted from the recommendations made in the *Report of Task Force on Governance*. The *Report* had been approved by the Governing Council which had also established an Implementation Committee to oversee and coordinate the Task Force's recommendations. The revisions to the terms of reference of the University Affairs Board were in four categories:

**7. University Affairs Board: Terms of Reference (cont'd)**

- language had been updated to reflect current organizational structures and titles;
- the use of consent agenda and the publication of certain reports for information was being adopted across all governance bodies.
- the Elections Committee would report to the Executive Committee rather than to the Board, consistent with the Executive Committee's broad governance coordination role;
- responsibility for non-financial aspects of University investments would be assigned to the Business Board for consistency and focus.

The Committee had no questions for Mr. Charpentier.

**8. Calendar of Business for 2011-12**

Members received for information the Board's Calendar of Business for 2011-12.

**9. Report of the Elections Committee**

Members received for information Report 65 of the Elections Committee. There were no questions.

**10. Report of the Senior Assessor**

In light of the time, Professor Matus deferred her report to the next meeting.

**11. Date of Next Meeting: Tuesday, November 1, 2011 at 4:30 p.m.****12. Other Business****a) Call for Nominations for Striking Committee and Service Ancillaries Review Group (SARG)**

The Chair informed members that a call for nominations for the Board's Striking (Nominating) Committee and for the Service Ancillaries Review Group (SARG) would be issued in the next few days.

**b) Dr. Louise Cowin**

The Chair congratulated Dr. Cowin on her appointment as Vice-President, Student Affairs at the University of British Columbia, and thanked her for her service as Warden of Hart House since July 1, 2007. Members applauded.

On a motion duly moved, seconded, and carried,

The Board moved *in camera*.

*In Camera Session*

**13. Hart House, Interim Warden: Appointment**

On a motion duly moved, seconded, and carried,

YOUR BOARD APPROVED

THAT Professor Bruce Kidd be appointed Interim Warden of Hart House, for a term beginning October 1, 2011, until April 30, 2012.

The meeting adjourned at 6:35 p.m.

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Secretary

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Chair

October 25, 2011